



FTA 50 IT Industry Index
International IT Industry Survey
September 2003 update
Analysis & Graphs

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Introduction

At FronTier Associates, we have often felt that generic financial indices such as FTSE80 or CAC40, while useful for most investors, were not the right source of information for economic trends in the IT industry. This is the reason why we have undertaken the development of a special index dedicated to the IT industry.

The result is the "FTA 50 IT Industry Index", based on a methodology inspired by the CAC40. As we are mainly looking for mid to long-term trends in this industry, the index is updated every six months.

This document provides the main results of the September 2003 update. For commentaries on the results, please see the corresponding newsletter on FronTier Associates' Web site at www.frontierassociates.com.

Methodology

The FTA 50 IT Industry Index is based on the analysis of a sample of public companies representative of FronTier Associates business environment. These companies fall into seven categories:

- Hardware Manufacturers
- Network Equipment Providers
- Software Vendors
- Software Vendors (Large companies with revenue over US\$ 150 million)
- Systems Integrators
- Systems Integrators (French companies)
- Telecommunications Operators

The FTA 50 IT Industry Index is updated every six months. Each update is computed from data covering the four latest quarters available for each company. Although the FTA 50 IT Industry Index is mainly a market capitalization index, it comes with six equally important indicators:

- Revenue Growth
- Employee Growth,
- Net Income Growth,
- Market Value / Revenue ratio (or "market valuation multiple")
- Revenue / Headcount ratio (or revenue per head)
- Net Income / Revenue ratio (or profitability)

The FTA 50 IT Industry Index is more a mid-term economic indicator than a purely short-term financial tool. The ambition of the FTA 50 IT Industry Index is to draw a picture of the international IT industry and to highlight its trends.

Main results

For the September 2003 update, the FTA 50 IT Industry Index is worth 1317 point, a 36% increase over the March 2003 update. All categories had a positive growth. Overall revenue kept growing while overall headcount kept declining with some variation across categories.

The table below shows the main results overall and by category:

	Market Cap (index Sept 03*)	Revenue (index Sept 03*)	Employees (index Sept 03*)
Hardware Manufacturers	129	119	103
Network Equipt. Providers	143	90	90
Software Vendors – Others	148	98	102
Software Vendors – Large	126	109	98
Systems Integr. – Others	123	98	104
Systems Integr. – French	168	106	95
Telcos	136	102	93
Total**	1 317	1 072	979

*index 100 in September 2002, **index 1000 in September 2002

Main ratios

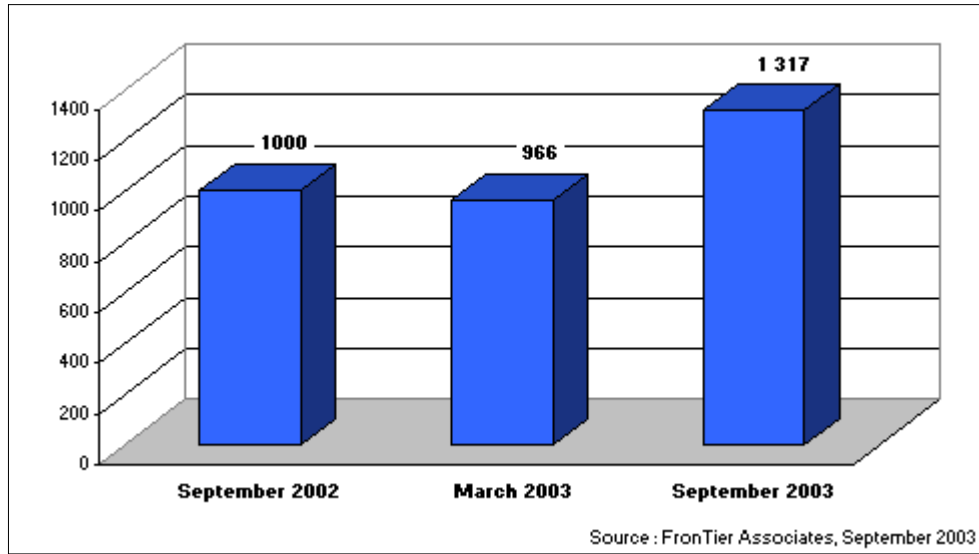
Market value as a multiple of revenue progressed from 1.47 in March 2003 to 1.93 in September 2003 and increased for all categories of companies. Net sales by employee rose 6.4% over the last update in March 2003 although with significant differences between categories.

The table below presents the main ratios by category.

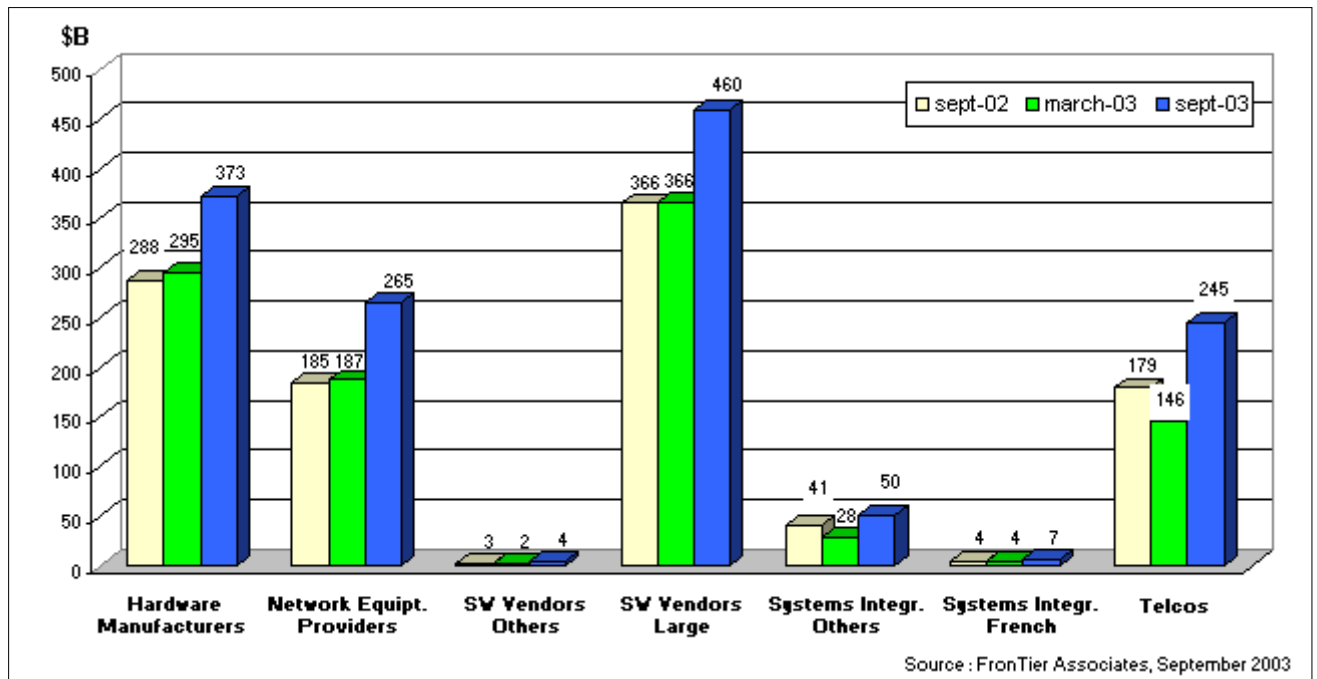
	Market Cap.* as a Multiple of Net Sales **	Net Sales by Employee (US\$000)**	Net Sales Growth by employee ***
Hardware Manufacturers	1.18	363	11.48%
Network Equipt. Providers	2.99	318	-4.00%
Software Vendors - Others	4.37	182	-3.09%
Software Vendors - Large	7.93	364	3.13%
Systems Integr. – Others	1.00	150	-2.30%
Systems Integr. – French	0.68	115	-2.50%
Telcos	1.19	287	9.29%
Total	1.93	298	6.36%

*As of 15 September 2003, **Last four quarters available, ***September 2003 compared to March 2003

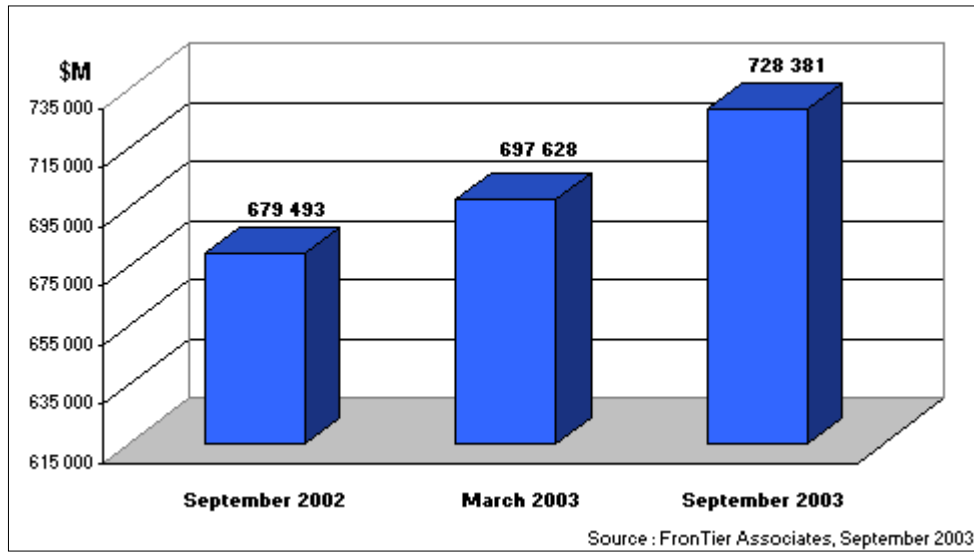
Key IT Industry Indicators



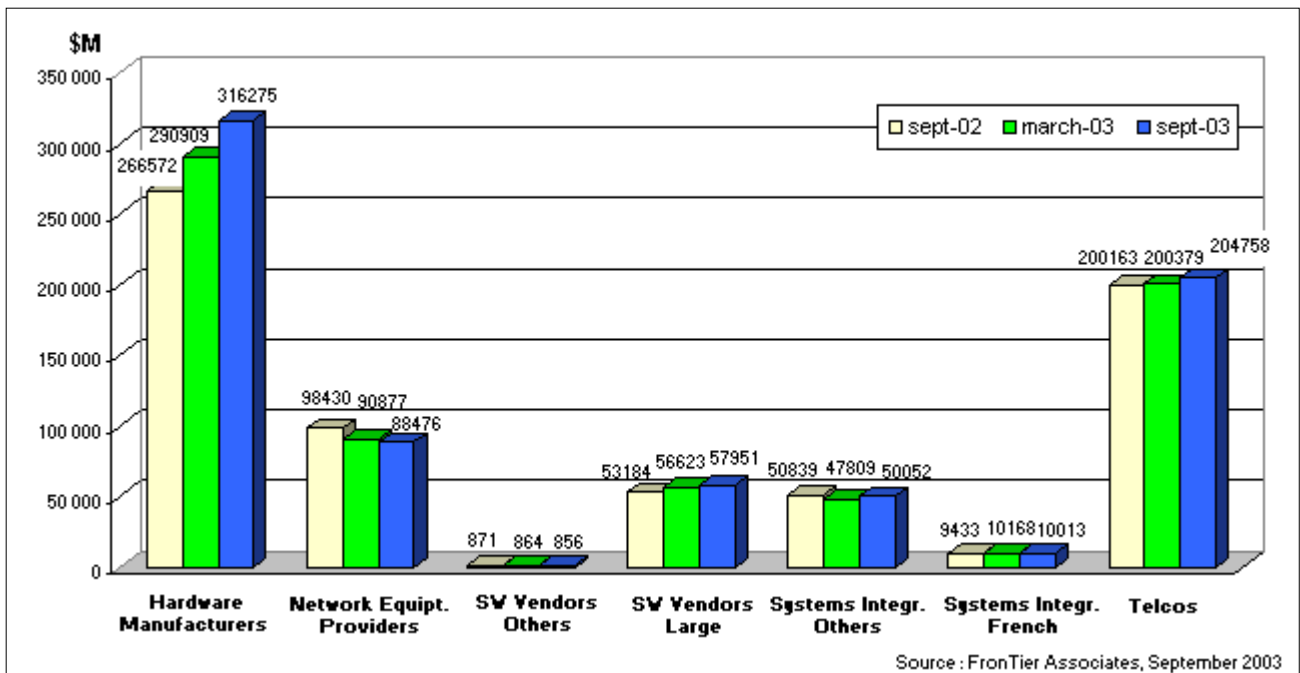
FTA 50 Index
Industry Sample Market Capitalization Growth since September 2002



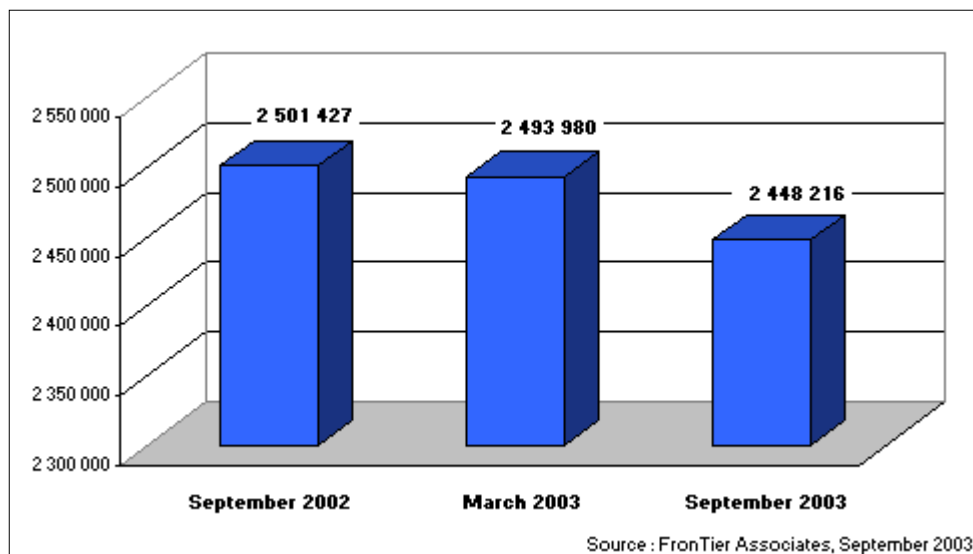
Market Capitalization Growth by Category
in Billion US Dollar since September 2002,



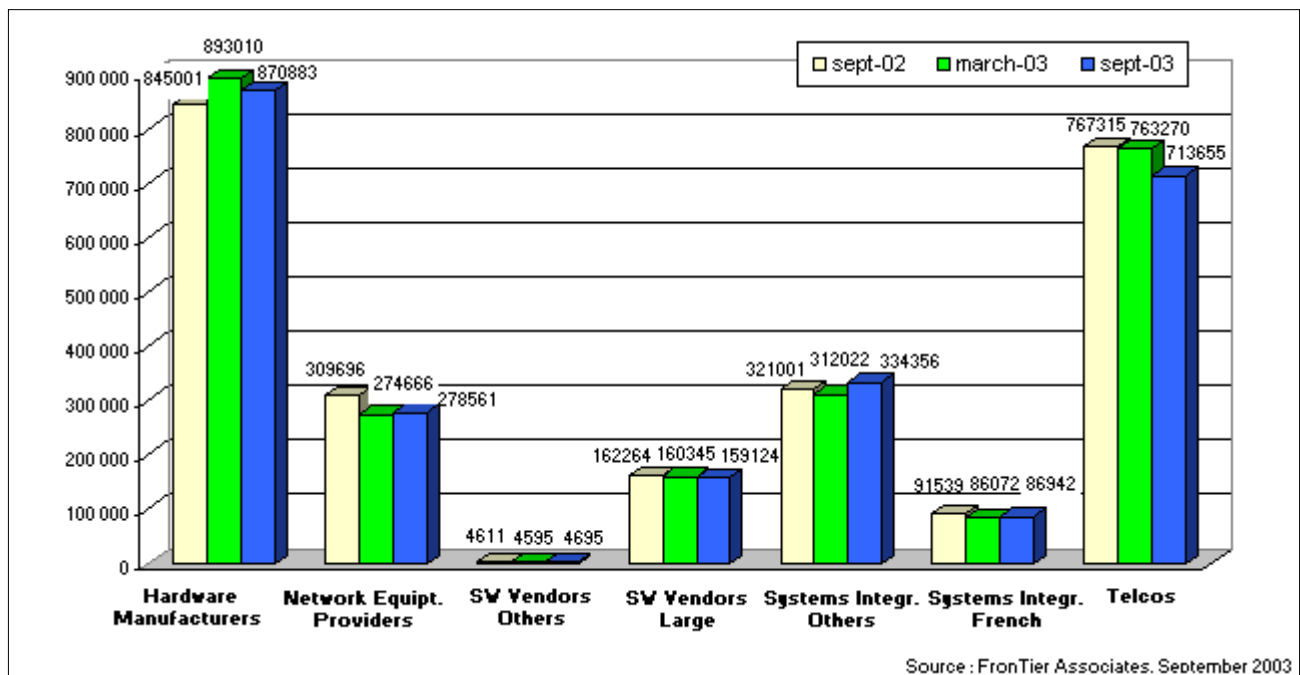
*Industry Revenue Growth
in Million US Dollar since September 2002*



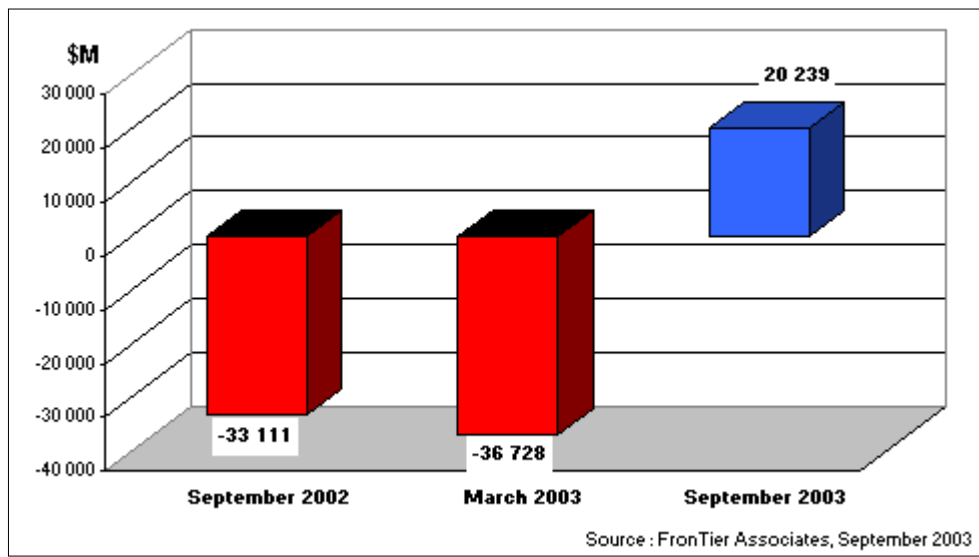
*Revenue Growth by Category
in Million US Dollar since September 2002*



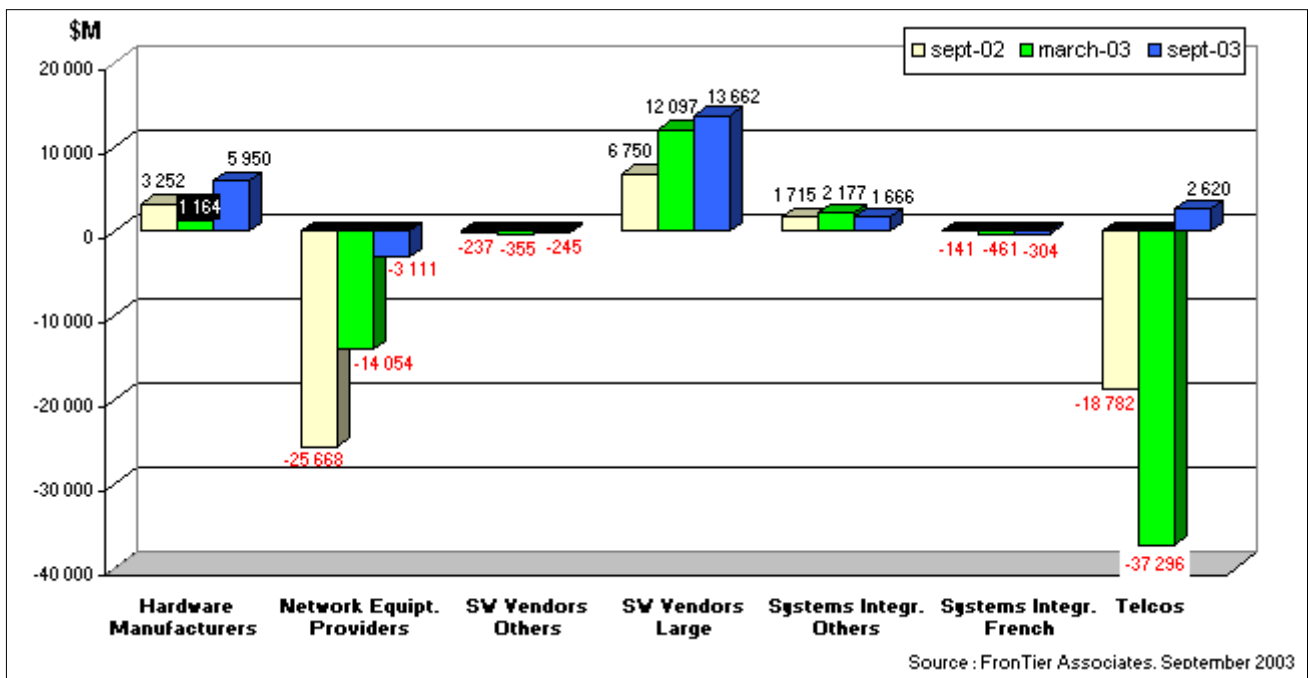
Industry Headcount Growth since September 2002



Headcount Growth by Category since September 2002

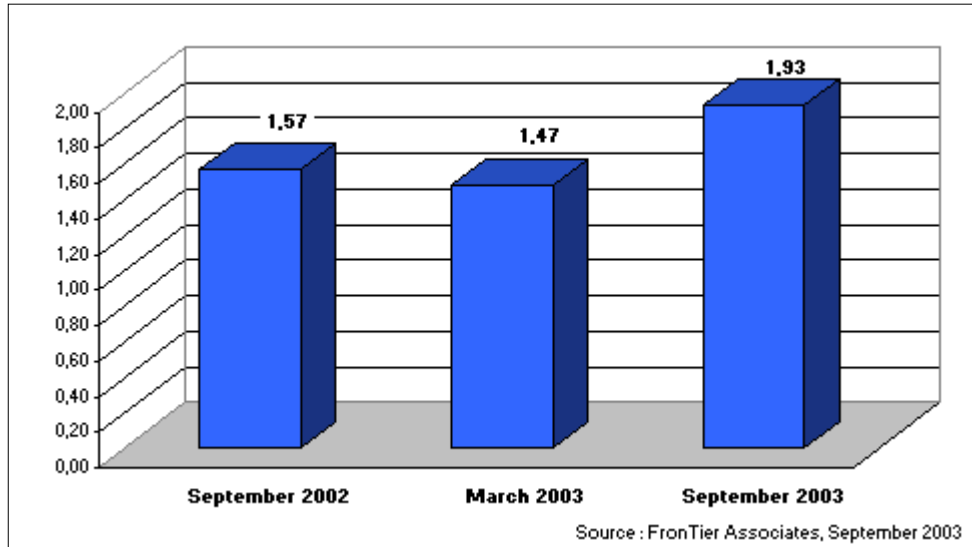


*Industry Net Income Growth
in Million US Dollar since September 2002*

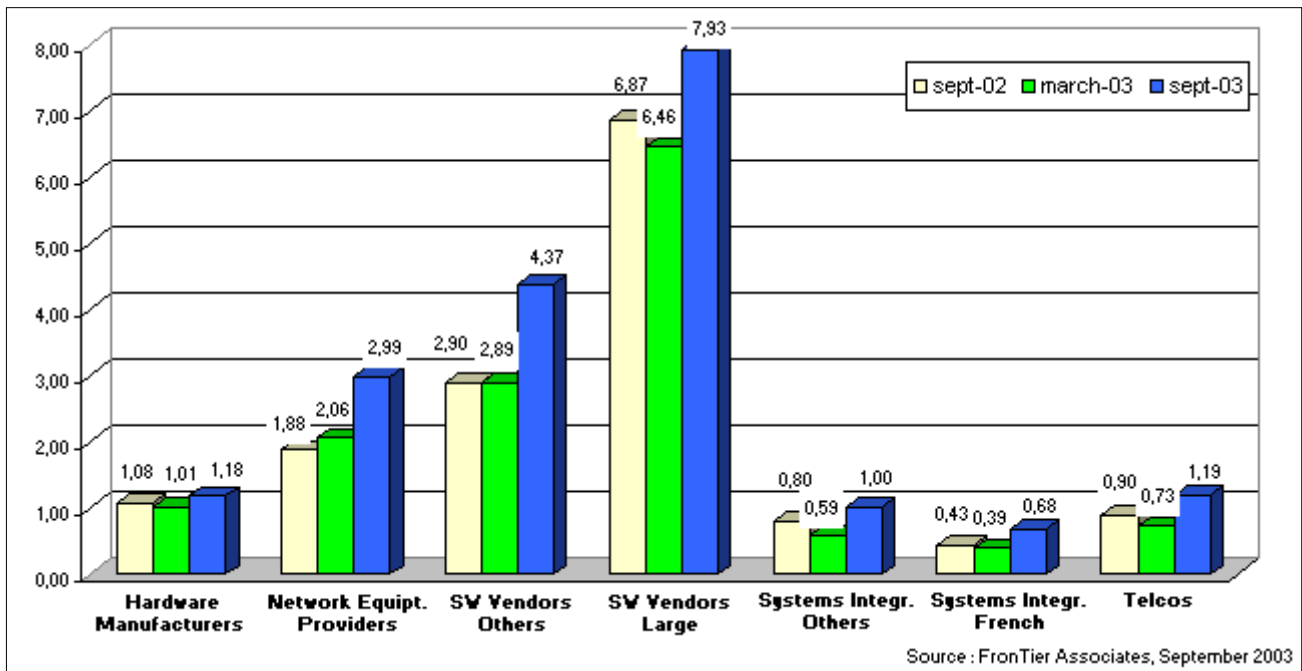


*Net Income Growth by Category
in Million US Dollar since September 2002*

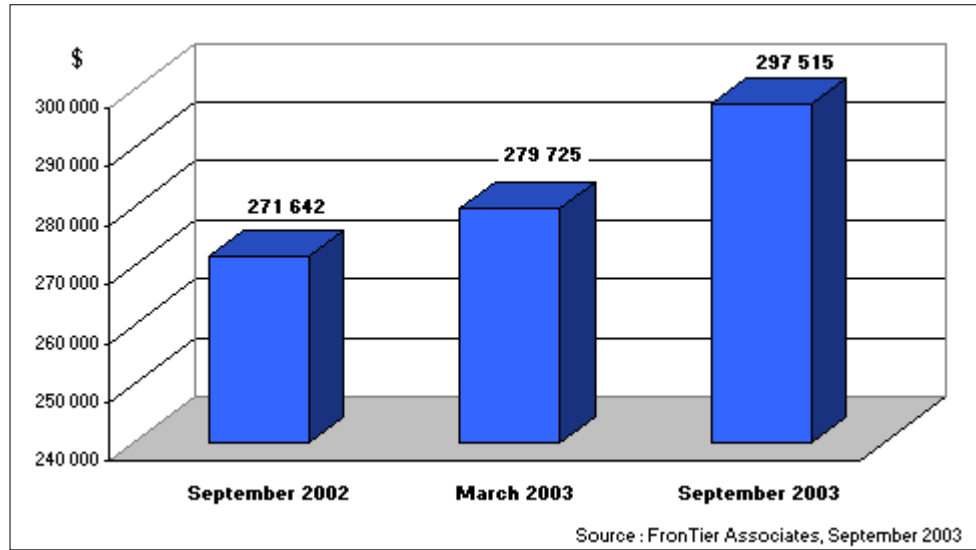
Key IT Industry Ratios



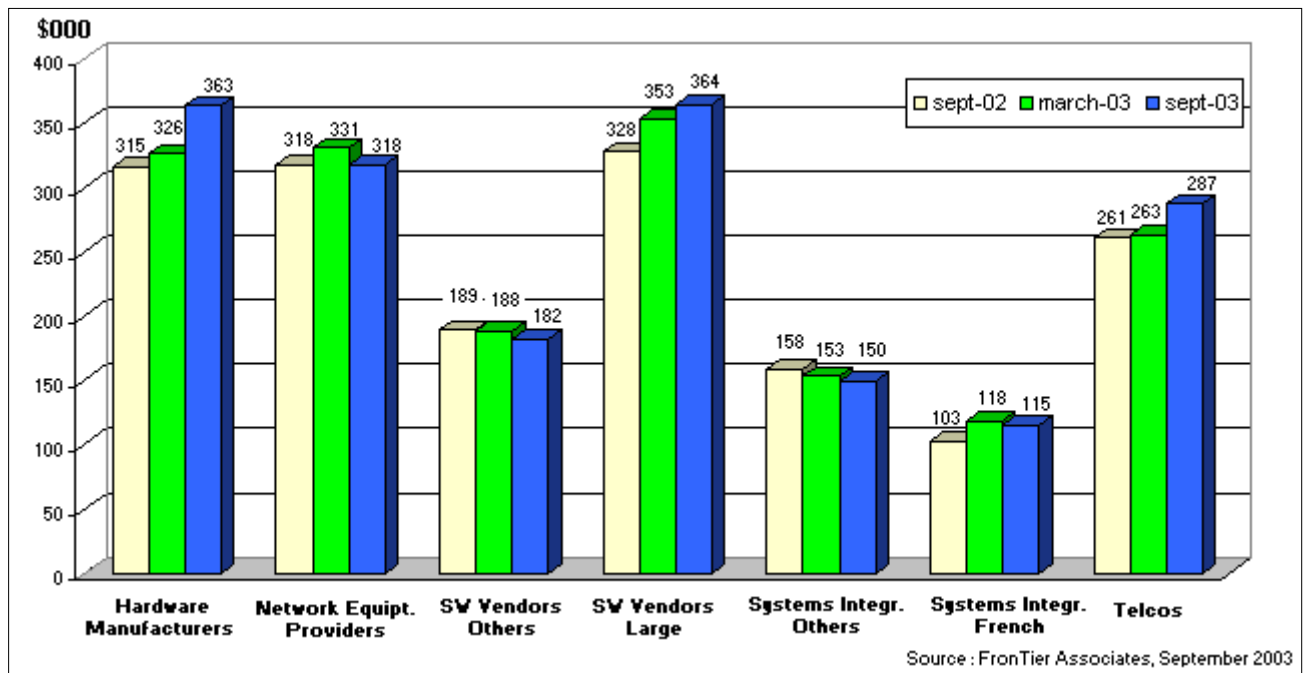
Industry Market Cap / Revenue Ratio Growth since September 2002



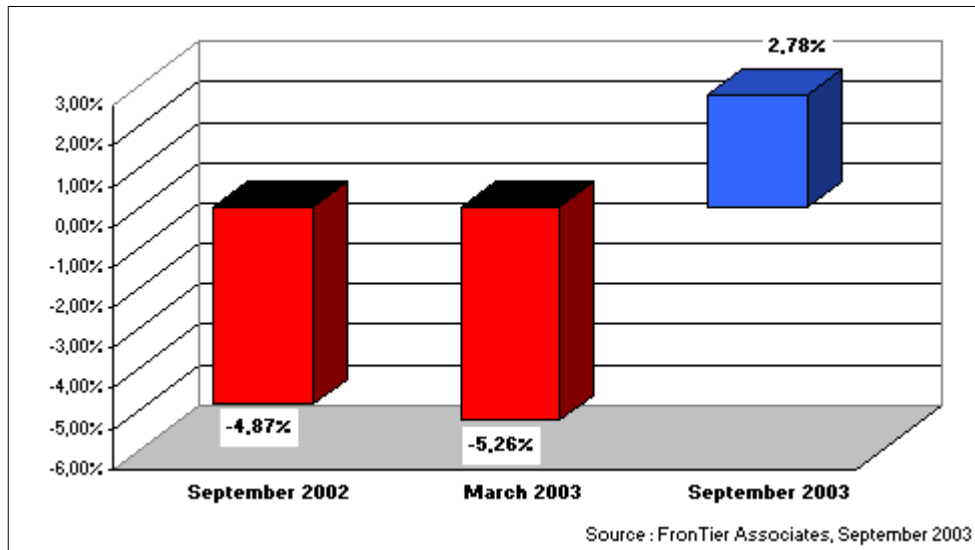
Market Cap / Revenue Ratio Growth by Category since September 2002



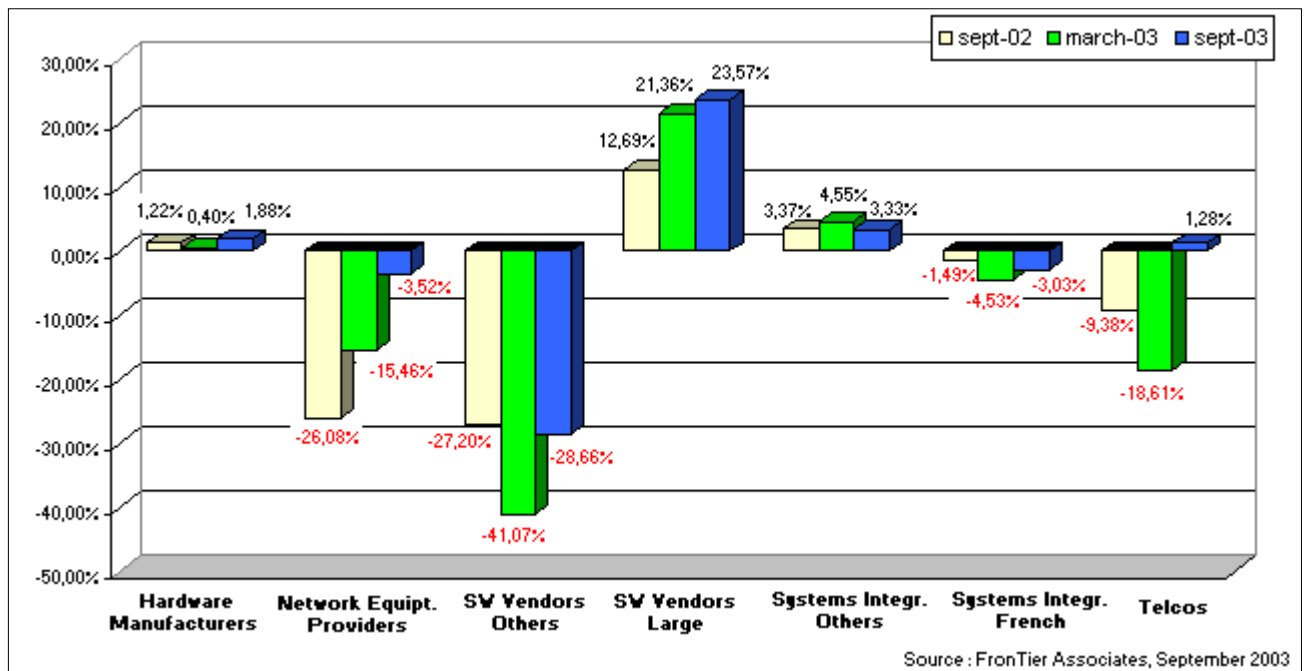
*Revenue per Employee Growth
in US Dollar since September 2002*



*Revenue per Employee Growth by Category
in Thousand US Dollar since September 2002*

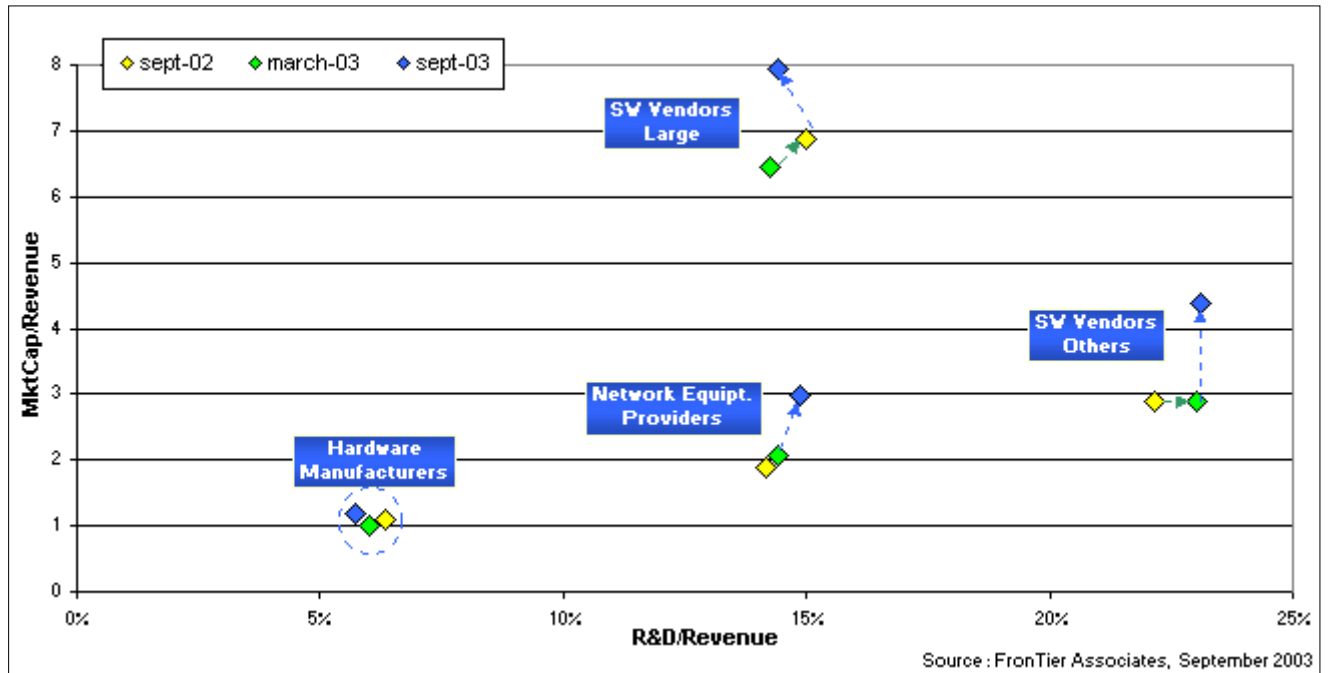


Industry Net Income / Revenue Ratio Growth since September 2002

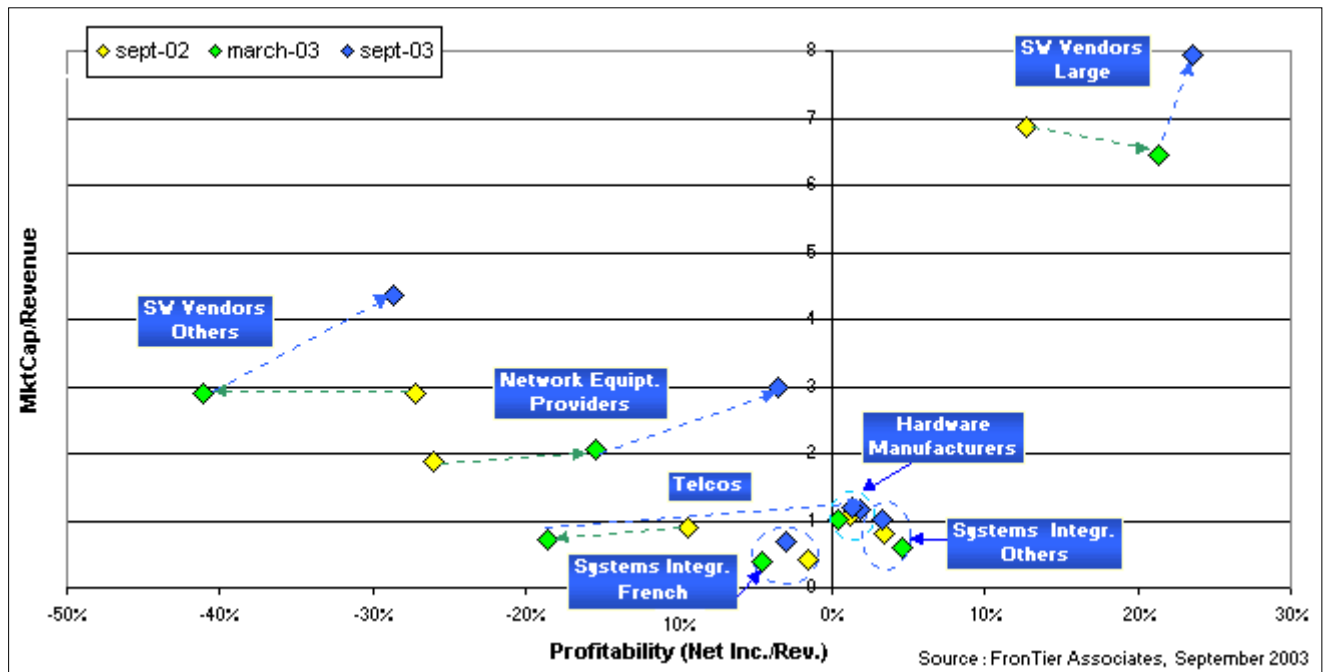


Net Income / Revenue Ratio Growth by Category since September 2002

Other IT Industry Ratios

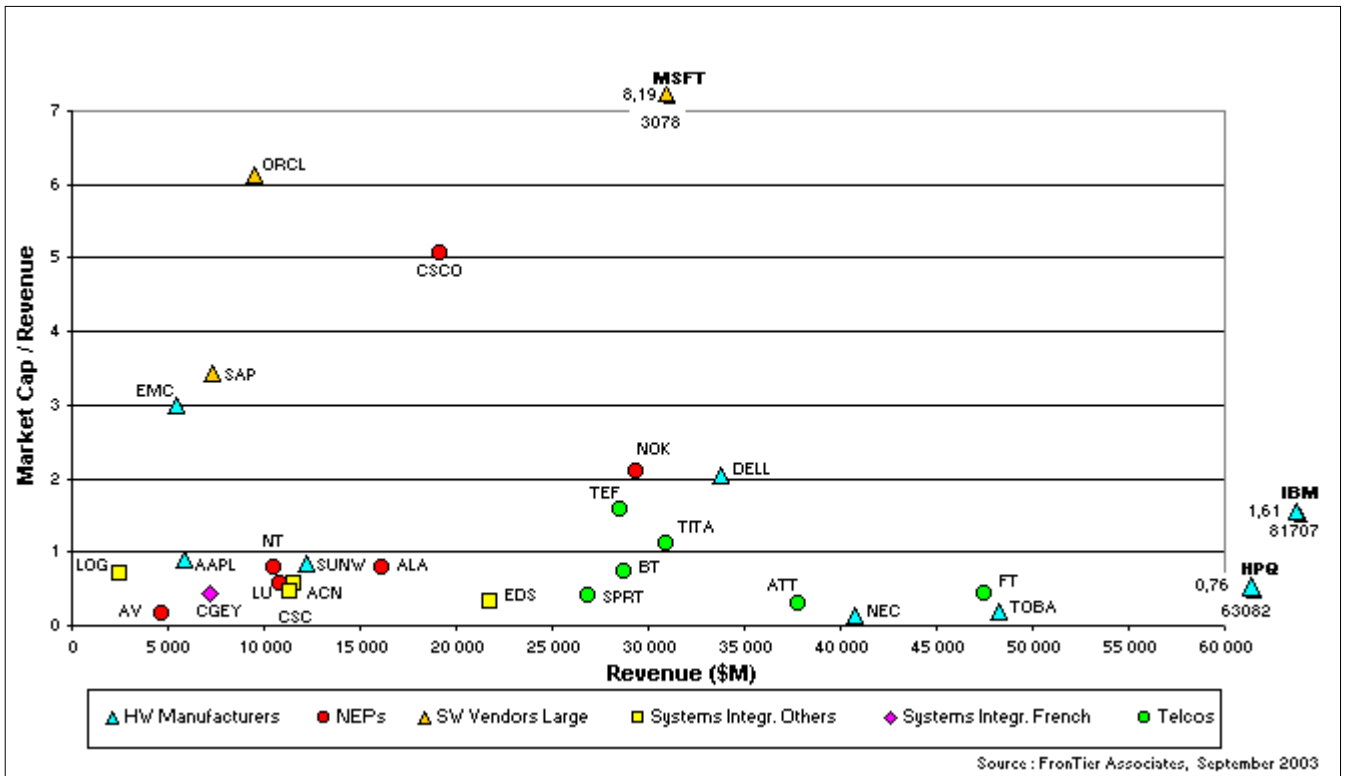


Market Cap Multiple and R&D Effort Comparison average by category since September 2002

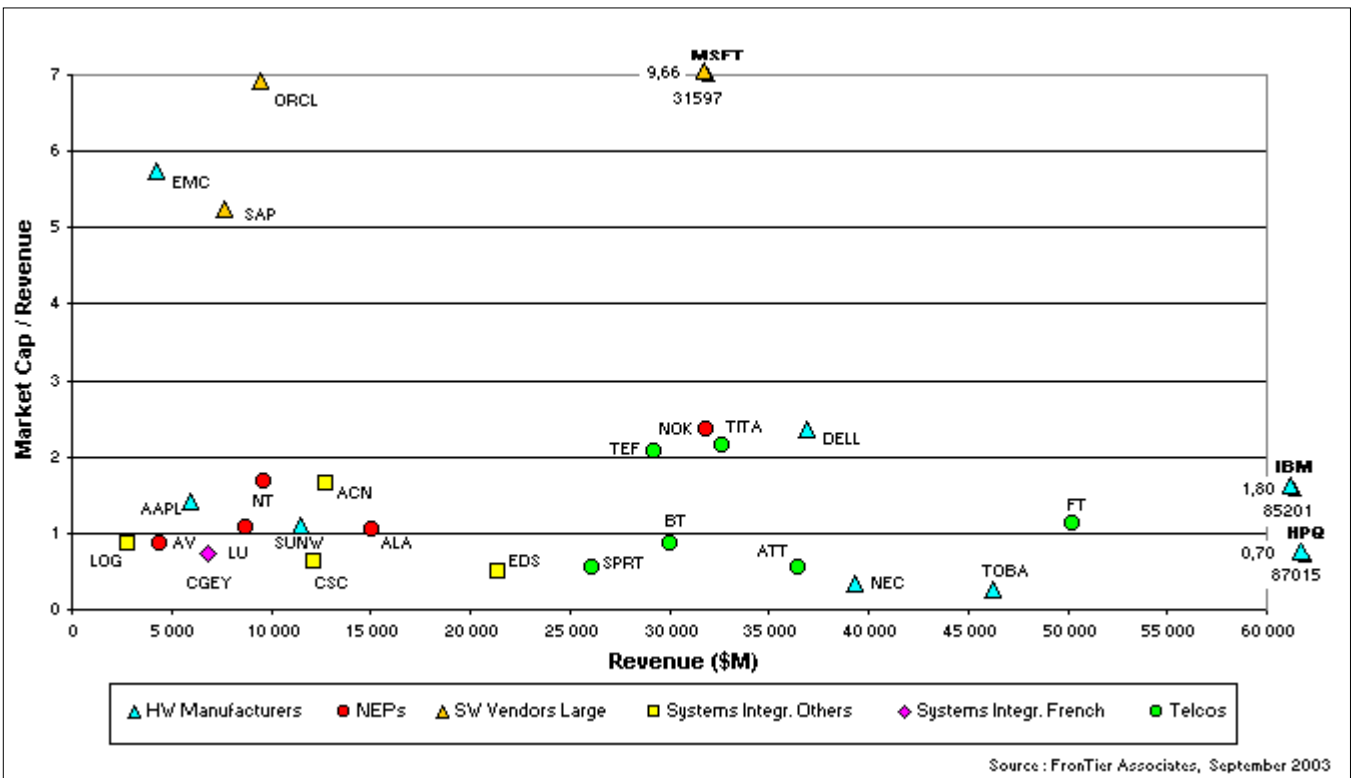


Market Cap. Multiple and Profitability Comparison average by category since September 2002

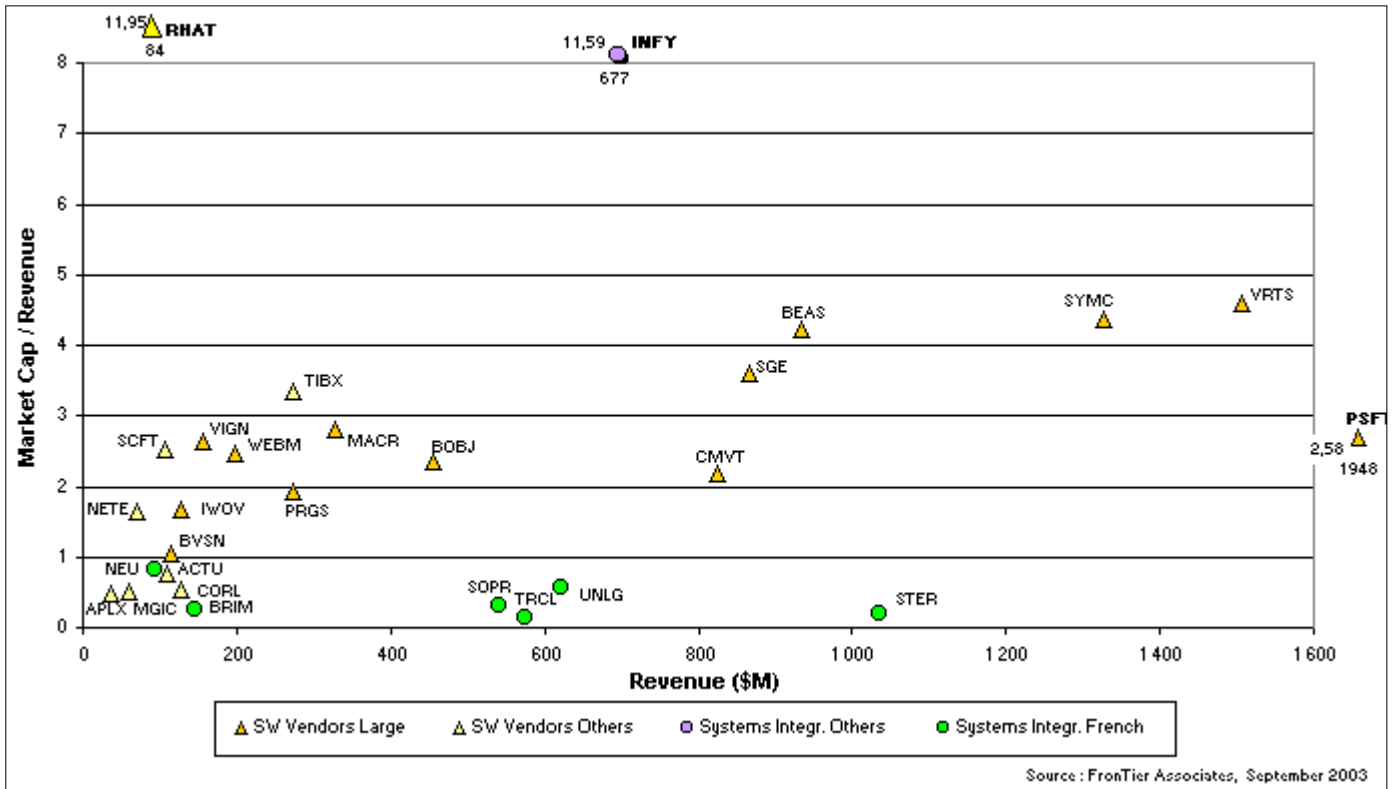
Analysis by Company



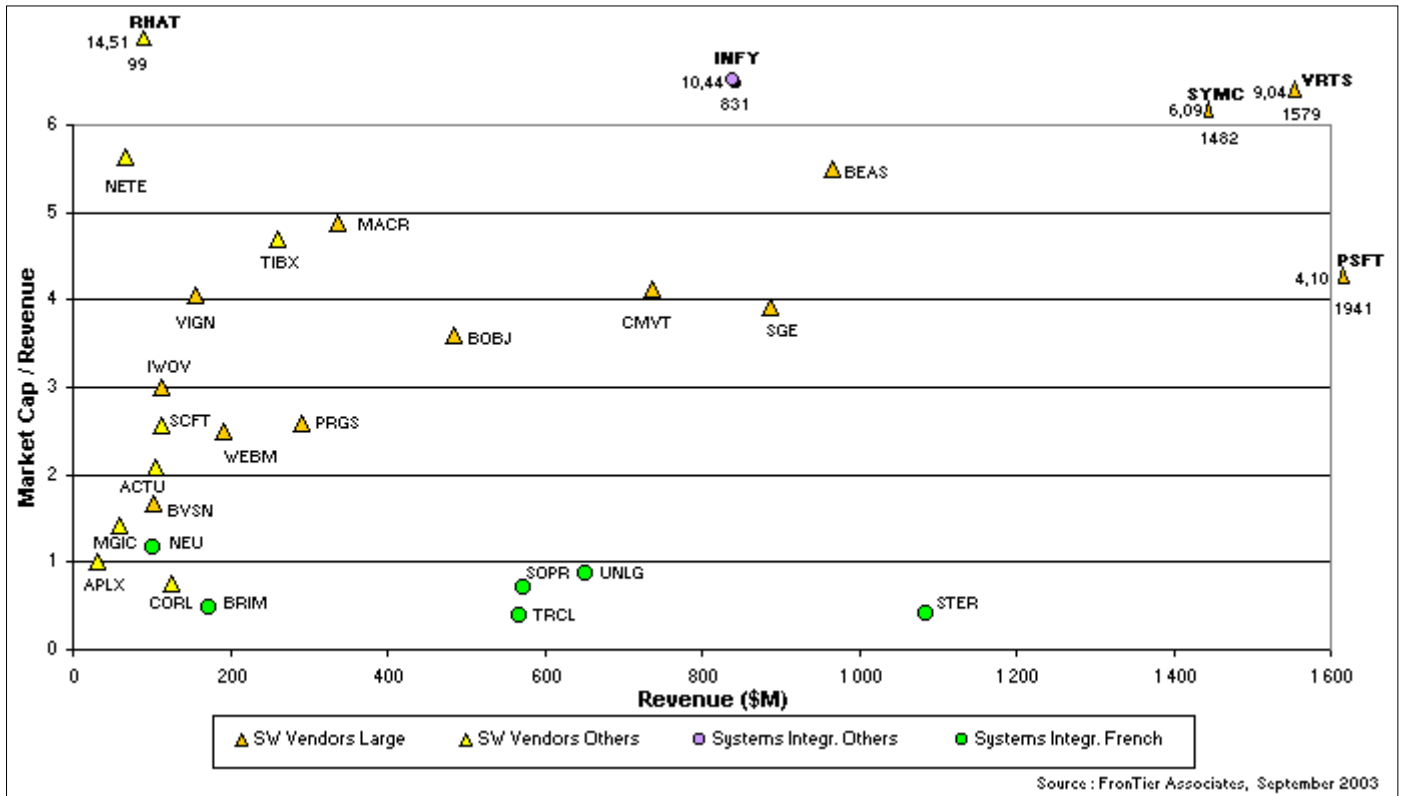
Market Cap. Multiple of Companies with Revenue over 2000 US\$M as of March 2003



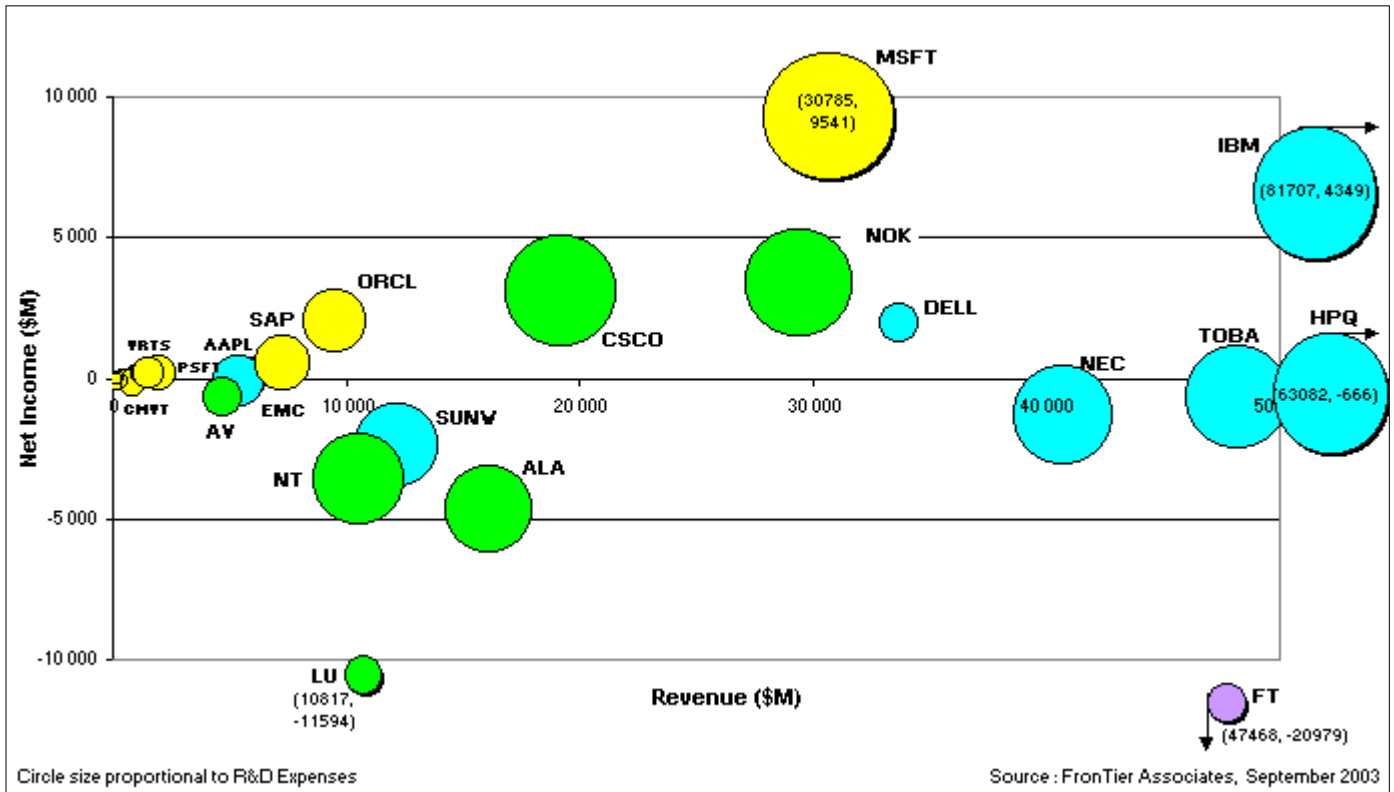
Market Cap. Multiple of Companies with Revenue over 2000 US\$M as of September 2003



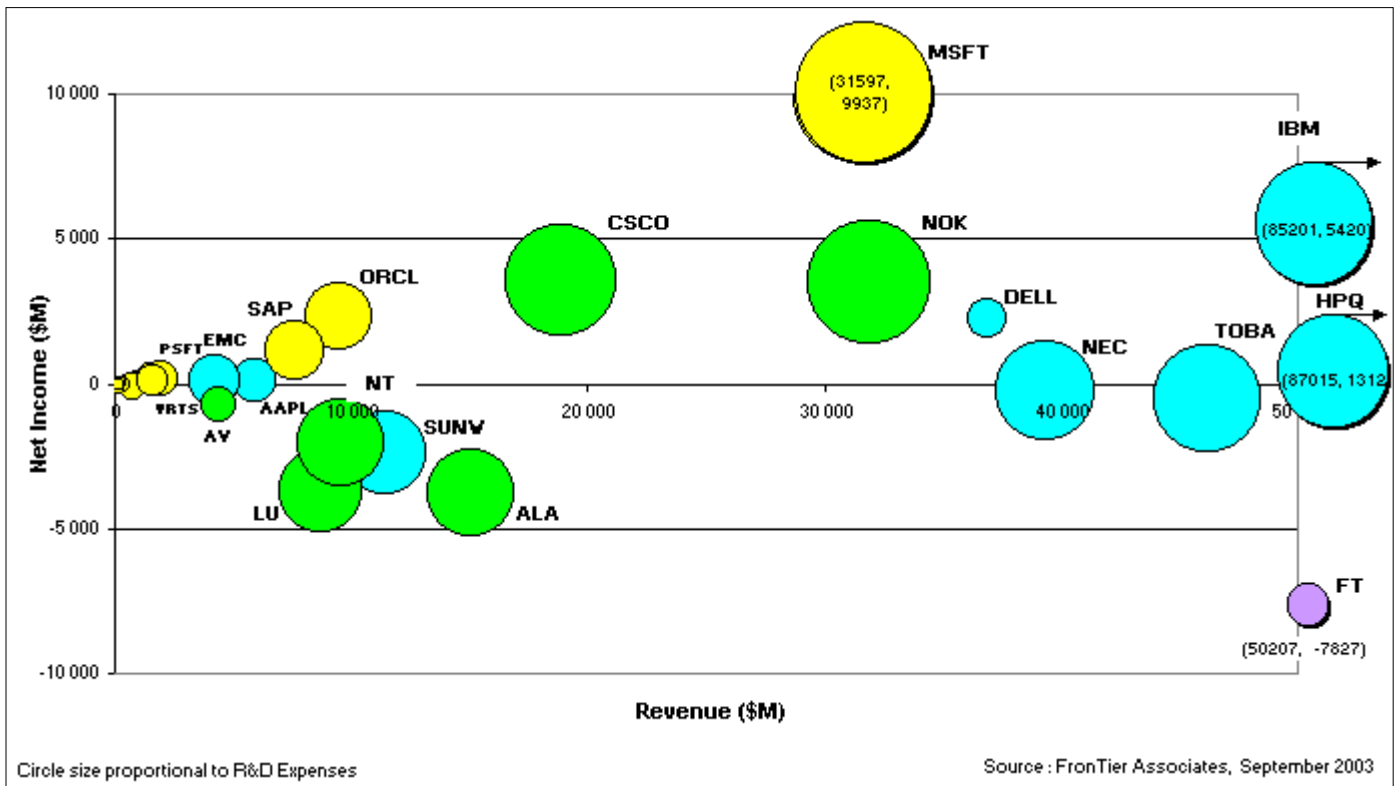
Market Cap. Multiple of Companies with Revenue under 2000 US\$M as of March 2003



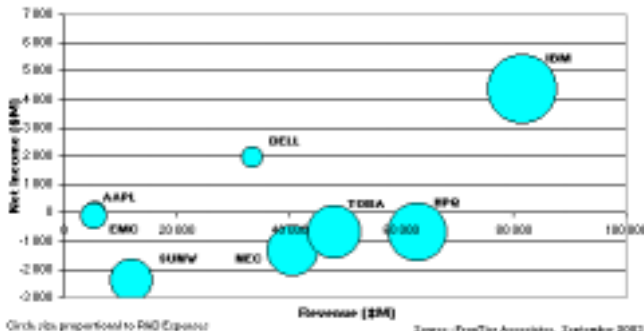
Market Cap. Multiple of Companies with Revenue under 2000 US\$M as of September 2003



Company Comparison
Main Data as of March 2003

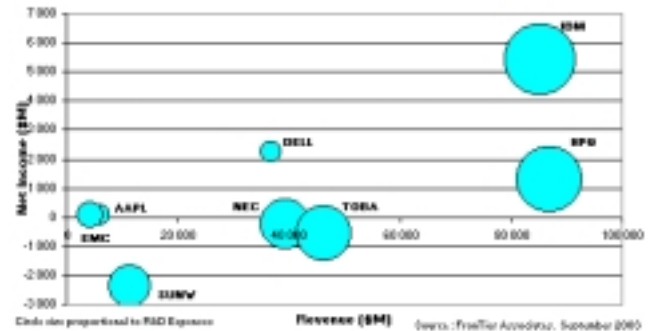


Company Comparison
Main Data as of September 2003



Circle size proportional to R&D Expense Source: FrontTier Associates, September 2003

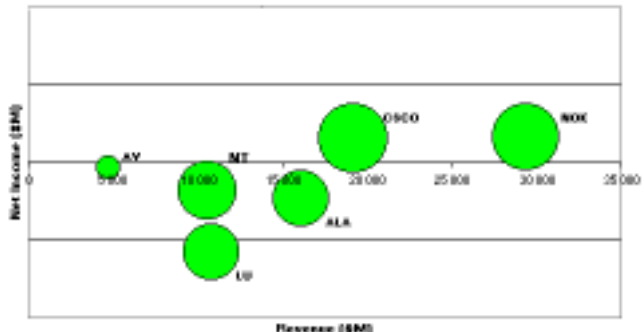
March 2003



Circle size proportional to R&D Expense Source: FrontTier Associates, September 2003

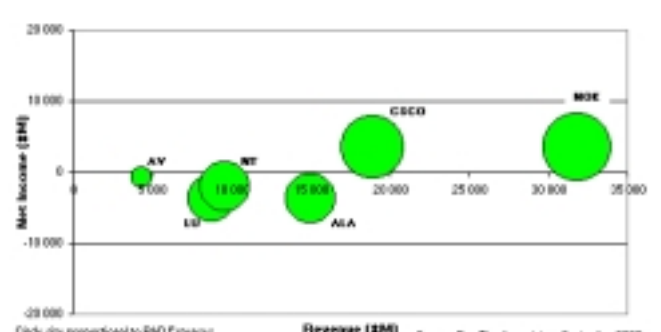
September 2003

Hardware Manufacturers Comparison



Circle size proportional to R&D Expense Source: FrontTier Associates, September 2003

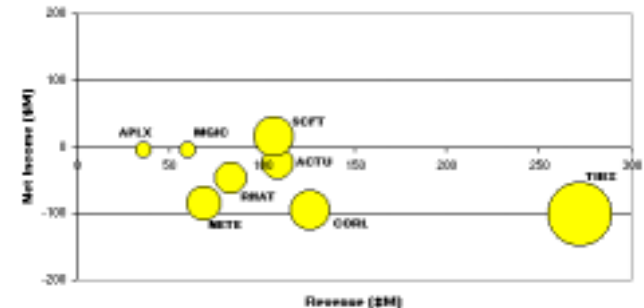
March 2003



Circle size proportional to R&D Expense Source: FrontTier Associates, September 2003

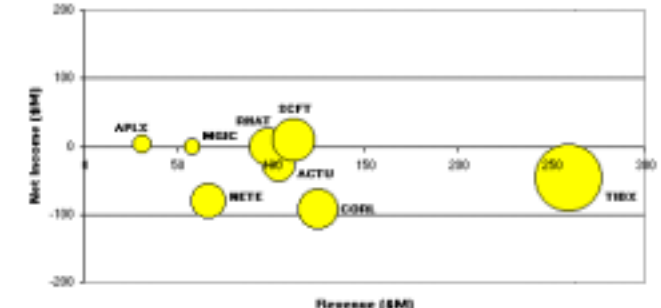
September 2003

Network Equipment Providers Comparison



Circle size proportional to R&D Expense Source: FrontTier Associates, September 2003

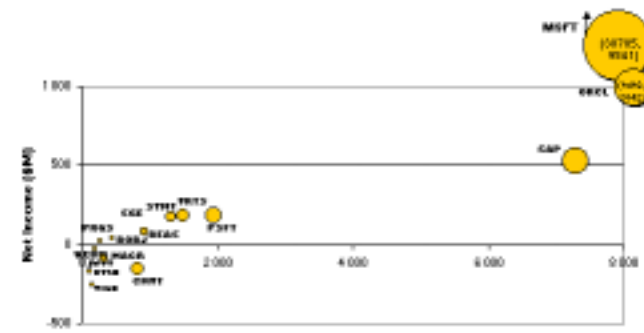
March 2003



Circle size proportional to R&D Expense Source: FrontTier Associates, September 2003

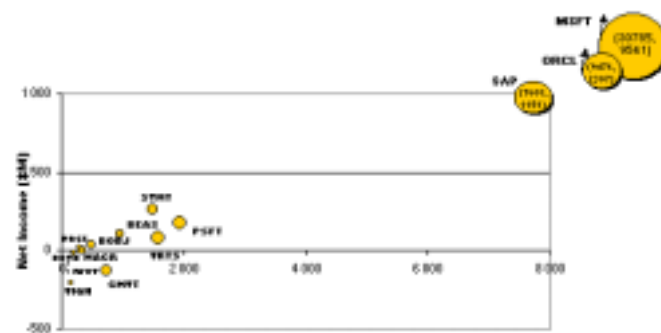
September 2003

Software Vendors – Others Comparison



Circle size proportional to R&D Expense Source: FrontTier Associates, September 2003

March 2003



Circle size proportional to R&D Expense Source: FrontTier Associates, September 2003

September 2003

Software Vendors – Large Comparison

IT Industry Top 10 for March 2003 and September 2003

Top 10	Net Income (US\$ million)	
1	Microsoft	9 541
2	IBM	4 349
3	Nokia	3 352
4	Cisco	3 110
5	Oracle	2 042
6	DELL	1 975
7	BT	1 757
8	EDS	1 116
9	Sprint	630
10	SAP	525

*Net Income Top 10 as of March 2003
(last four available quarters)*

Top 10	Net Income (US\$ million)	
1	Microsoft	9 937
2	IBM	5 420
3	Cisco	3 578
4	Nokia	3 482
5	Telecom Italia	2 624
6	Oracle	2 307
7	DELL	2 263
8	Sprint	2 233
9	BT	2 189
10	AT&T	1 830

*Net Income Top 10 as of September 2003
(last four available quarters)*

Top 10	Market Cap / Revenue Ratio	
1	Red Hat	11,95
2	Infosys	11,59
3	Microsoft	8,19
4	Oracle	6,14
5	Cisco	5,07
6	Veritas Software	4,59
7	Symantec	4,38
8	BEA Systems	4,24
9	Sage	3,59
10	SAP	3,43

*Market Cap / Revenue Ratio Top 10
as of March 2003*

Top 10	Market Cap / Revenue Ratio	
1	Red Hat	14,51
2	Infosys	10,44
3	Microsoft	9,66
4	Veritas Software	9,04
5	Cisco	7,68
6	Oracle	6,93
7	Symantec	6,09
8	EMC	5,74
8	Netegrity	5,64
10	BEA Systems	5,50

*Market Cap / Revenue Ratio Top 10
as of September 2003*

Top 10	Net Income / Revenue Ratio	
1	Microsoft	30,99%
2	Infosys	27,17%
3	Oracle	21,51%
4	Cisco	16,19%
5	Sage	16,14%
6	Scansoft	13,23%
7	Symantec	13,22%
8	Veritas Software	12,03%
9	Nokia	11,39%
10	Peoplesoft	9,41%

*Net Income / Revenue Ratio Top 10
as of March 2003*

Top 10	Net Income / Revenue Ratio	
1	Microsoft	31,45%
2	Infosys	25,31%
3	Oracle	24,35%
4	Cisco	18,95%
5	Symantec	17,55%
6	Sage	16,93%
7	SAP	15,13%
8	BEA Systems	11,39%
9	Nokia	10,93%
10	Peoplesoft	9,12%

*Net Income / Revenue Ratio Top 10
as of September 2003*

IT Industry Bottom 10 for March 2003 and September 2003

Bottom 10	Net Loss (US\$ million)	
1	FT	-20 979
2	AT&T	-13 082
3	Lucent	-11 594
4	Telefónica	-5 472
5	Alcatel	-4 663
6	Nortel	-3 585
7	Sun Microsystems	-2 370
8	NEC	-1 344
9	Toshiba	-680
10	Avaya	-674

*Net Loss Bottom 10 as of March 2003
(last four available quarters)*

Bottom 10	Net Loss (US\$ million)	
1	FT	-7 827
2	Alcatel	-3 788
3	Lucent	-3 678
4	Sun Microsystems	-2 378
5	Nortel	-2 007
6	Avaya	-698
7	Toshiba	-550
8	Cap Gemini E&Y	-374
9	NEC	-261
10	Vignette	-203

*Net Loss Bottom 10 as of September 2003
(last four available quarters)*

Bottom 10	Market Cap / Revenue Ratio	
1	Transiciel	0,13
2	NEC	0,15
3	Avaya	0,17
4	Toshiba	0,18
5	Steria	0,20
6	Brime Tech.	0,25
7	AT&T	0,30
8	Sopra Group	0,30
9	EDS	0,32
10	Sprint	0,40

*Market Cap / Revenue Ratio Bottom 10
as of March 2003*

Bottom 10	Market Cap / Revenue Ratio	
1	Toshiba	0,27
2	NEC	0,33
3	Transiciel	0,39
4	Steria	0,40
5	Brime Tech.	0,47
6	AT&T	0,47
7	EDS	0,49
8	Sprint	0,54
9	CSC	0,63
10	Sopra Group	0,72

*Market Cap / Revenue Ratio Bottom 10
as of September 2003*

Bottom 10	Net Income / Revenue Ratio	
1	Vignette	-162,96%
2	Broadvision	-148,41%
3	Netegrity	-124,61%
4	Interwoven	-117,18%
5	Lucent	-107,18%
6	Corel	-76,10%
7	Red Hat	-57,84%
8	FT	-44,20%
9	TIBCO	-37,15%
10	AT&T	-34,58%

*Net Income / Revenue Ratio Bottom 10
as of March 2003*

Bottom 10	Net Income / Revenue Ratio	
1	Vignette	-131,87%
2	Netegrity	-120,83%
3	Interwoven	-119,95%
4	Broadvision	-82,10%
5	Corel	-74,30%
6	Lucent	-42,18%
7	Actuate	-28,20%
8	Alcatel	-25,19%
9	Nortel	-20,91%
10	Sun Microsystems	-20,80%

*Net Income / Revenue Ratio Bottom 10
as of September 2003*

The FTA 50 IT Industry Index Companies

Company	Graph Symbol	Category	Four Quarters Ended
Accenture	ACN	Systems Integr. - Others	31-may-03
Actuate	ACTU	SW Vendors - Others	30-june-03
Alcatel	ALA	Network Equipt. Providers	30-june-03
Apple	AAPL	HW Manufacturers	30-june-03
Applix	APLX	SW Vendors - Others	30-june-03
AT&T	ATT	Telcos	30-june-03
Avaya	AV	Network Equipt. Providers	30-june-03
BEA Systems	BEAS	SW Vendors - Large	31-july-03
Brime Technologies	BRIM	Systems Integr. - French	30-june-03
British Telecom	BT	Telcos	30-june-03
Broadvision	BVSN	SW Vendors - Large	30-june-03
Business Objects	BOBJ	SW Vendors - Large	30-june-03
Cap Gemini E&Y	CGEY	Systems Integr. - French	30-june-03
Cisco	CSCO	Network Equipt. Providers	31-july-03
Comverse	CMVT	SW Vendors - Large	31-july-03
Corel	CORL	SW Vendors - Others	31-may-03
CSC	CSC	Systems Integr. - Others	30-june-03
Dell	DELL	HW Manufacturers	31-may-03
EDS	EDS	Systems Integr. - Others	30-june-03
EMC	EMC	HW Manufacturers	30-june-03
France Telecom	FT	Telcos	30-june-03
HP	HPQ	HW Manufacturers	31-july-03
IBM	IBM	HW Manufacturers	30-june-03
Infosys	INFY	Systems Integr. - Others	30-june-03
Interwoven	IWOV	SW Vendors - Large	30-june-03
Logica-CMG	LOG	Systems Integr. - Others	30-june-03
Lucent	LU	Network Equipt. Providers	30-june-03
Macromedia	MACR	SW Vendors - Large	30-june-03
Magic Software	MGIC	SW Vendors - Others	30-june-03
Microsoft	MSFT	SW Vendors - Large	30-june-03
NEC	NEC	HW Manufacturers	30-june-03
Netegrity	NETE	SW Vendors - Others	30-june-03
Neurones	NEU	Systems Integr. - French	30-june-03
Nokia	NOK	Network Equipt. Providers	30-june-03
Nortel	NT	Network Equipt. Providers	30-june-03
Oracle	ORCL	SW Vendors - Large	31-may-03
Peoplesoft	PSFT	SW Vendors - Large	30-june-03
Progress Software	PRGS	SW Vendors - Large	31-may-03
Red Hat	RHAT	SW Vendors - Others	31-may-03
Sage	SGE	SW Vendors - Large	31-march-03
SAP	SAP	SW Vendors - Large	30-june-03
Scansoft	SSFT	SW Vendors - Others	30-june-03
Sopra Group	SOPR	Systems Integr. - French	30-june-03
Sprint	SPRT	Telcos	30-june-03
Steria	STER	Systems Integr. - French	30-june-03
Sun Microsystems	SUNW	HW Manufacturers	30-june-03
Symantec	SYMT	SW Vendors - Large	30-june-03
Telecom Italia	TITA	Telcos	30-june-03
Telefonica	TEF	Telcos	30-june-03
Tibco	TIBX	SW Vendors - Others	31-may-03
Toshiba	TOBA	HW Manufacturers	30-june-03
Transiciel	TRCL	Systems Integr. - French	30-june-03
Unilog	UNLG	Systems Integr. - French	30-june-03
Veritas Software	VRTS	SW Vendors - Large	30-june-03
Vignette	VIGN	SW Vendors - Large	30-june-03
WebMethods	WEBM	SW Vendors - Large	30-june-03



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